

# Sutton Place Strategies, LLC

# Mezzanine Market and Deal Sourcing SBIA Southern Private Equity Conference March 3rd, 2017

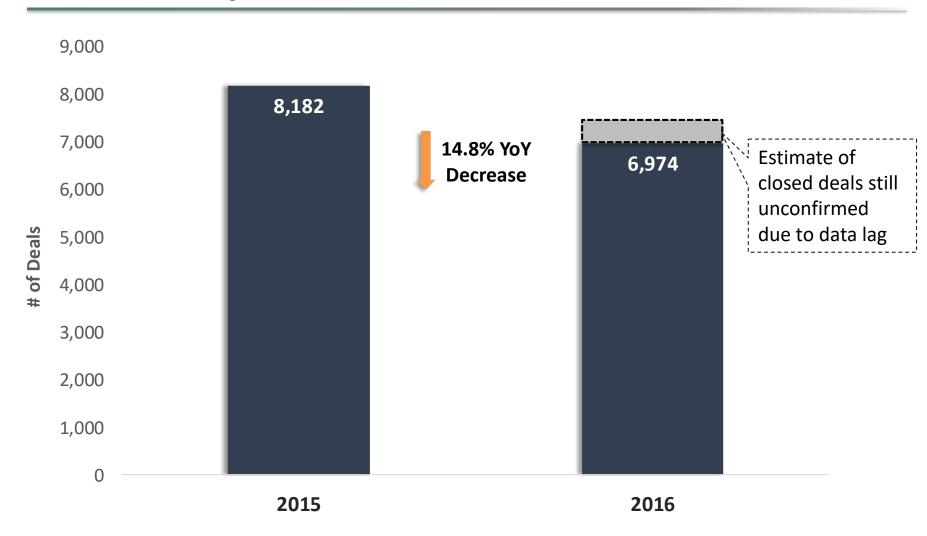


# **SPS Background**

- Founded in 2009 by former Private Equity professionals.
- Dedicated to helping investors, lenders, corporate buyers, and advisors maximize their business development effectiveness.
- Proprietary data tracked on a primary basis by SPS.
- Internally developed technology and software.



# M&A Activity: 2015 vs. 2016

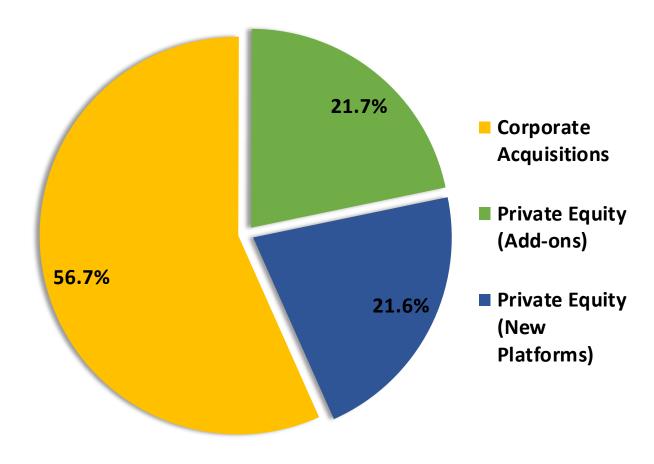


<sup>\*</sup>Based on completed PE and M&A transactions \$10 MM+ in transaction value, with the target located in the U.S. or Canada.



# M&A Activity in 2016: Corporate vs. Private Equity

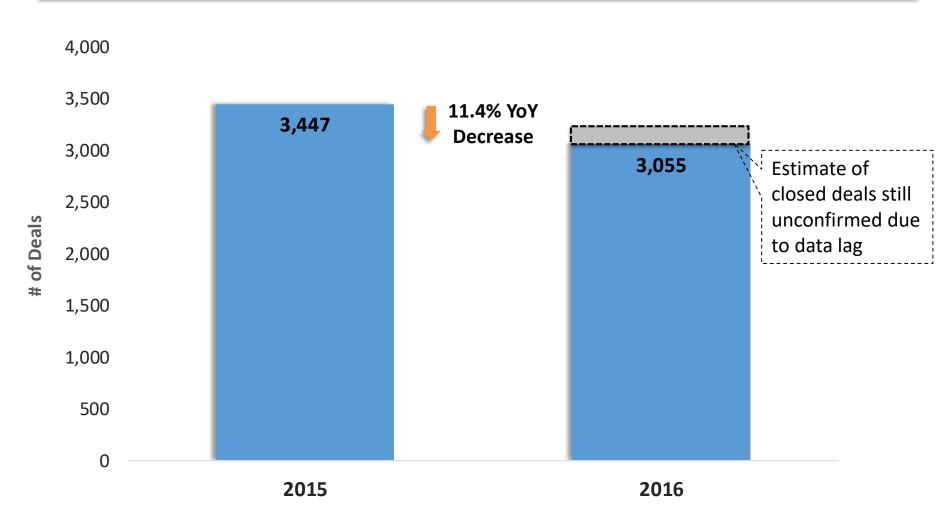
#### Over 43% of M&A Activity Involves a PE Buyer



<sup>\*</sup>Based on completed PE and M&A transactions \$10 MM+ in transaction value, with the target located in the U.S. or Canada.



#### PE Activity: 2015 vs. 2016



<sup>\*</sup>Based on completed PE transactions \$10 MM+ in transaction value, with the target located in the U.S. or Canada.



#### **Valuation Overview**

#### Lower Middle Market Purchase Multiples at All Time High

#### **TOTAL ENTERPRISE VALUE (TEV)/EBITDA**

TEV	2003- 2011	2012	2013	2014	2015	2016	Total	N =
10-25 25-50 50-100 100-250	5.6 6.2 6.8 7.3	5.8 6.2 6.7 7.4	6.0 6.8 6.8 7.5	5.6 6.6 8.4 7.8	5.8 6.6 7.8 9.0	6.0 6.4 7.3 9.0	5.7 6.3 7.0 7.8	1015 764 525 248
Total	6.2	6.3	6.5	6.7	6.7	6.9	6.4	
N =	1484	247	162	215	235	209		2552

Please note that N for 2003-11 encompasses nine years of activity.

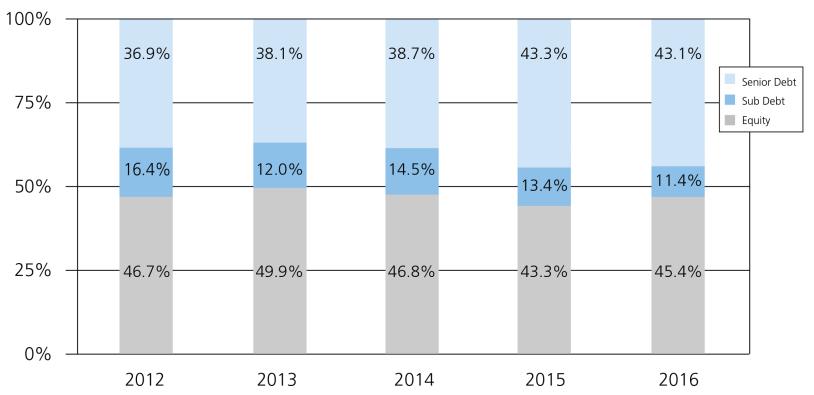
<sup>\*</sup>Source: GF Data



# **Equity and Debt Contribution**

#### **Leverage Markets and Equity Contribution Are Key Factors**

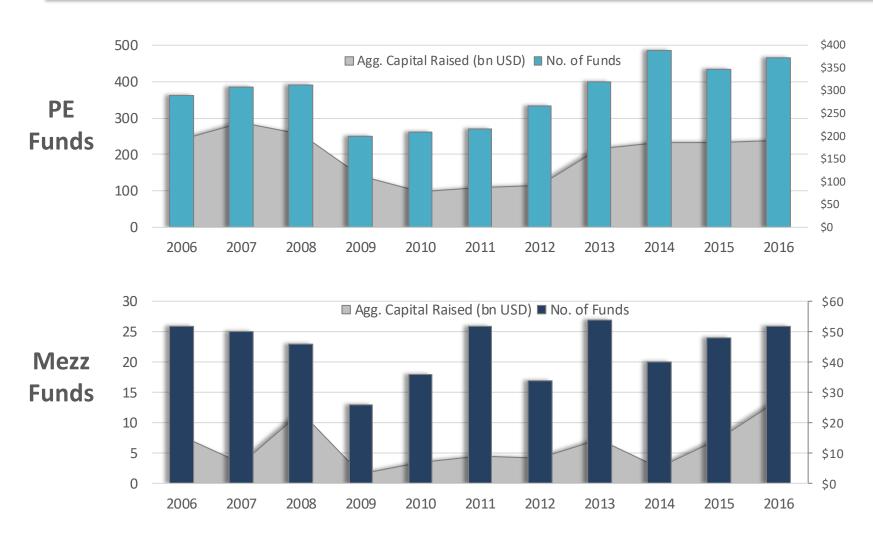
#### **EQUITY AND DEBT CONTRIBUTION BY YEAR**



\*Source: GF Data



## Fundraising Activity for Sponsor & Mezz Funds

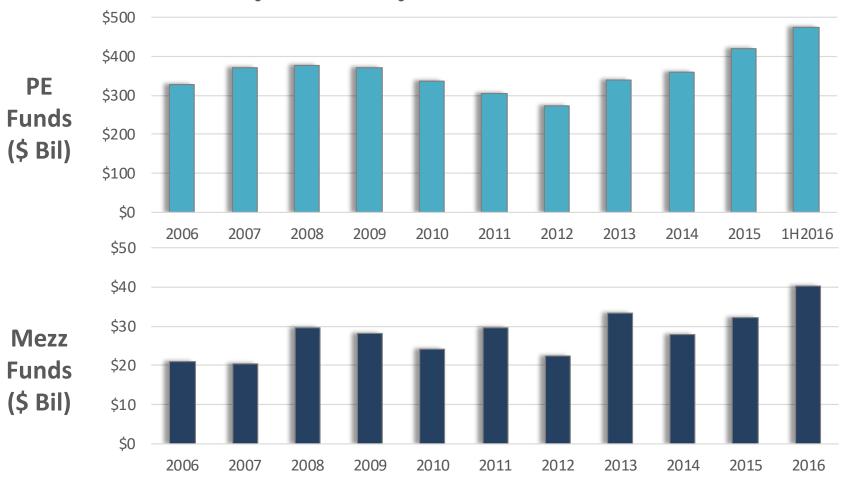


<sup>\*</sup>Source: Pregin, North America only



#### **Private Equity and Mezzanine Dry Powder**

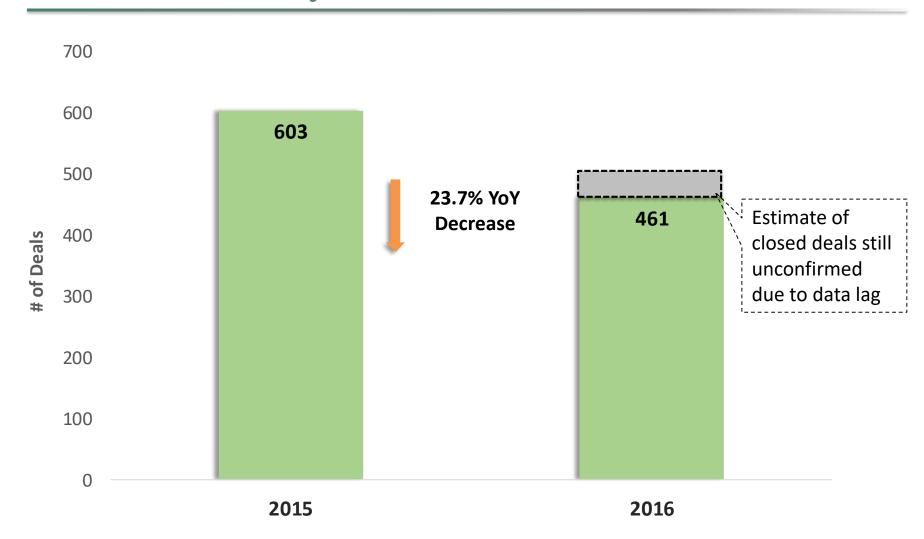
#### There is Currently More Dry Powder Than Ever



<sup>\*</sup>Source: Preqin, North America only. Dry Powder defined as the amount of capital that has been committed  $\,_{\,Q}$ to a private equity fund minus the amount that has been called by the GP for investment.



#### Mezzanine Activity: 2015 vs. 2016 \*

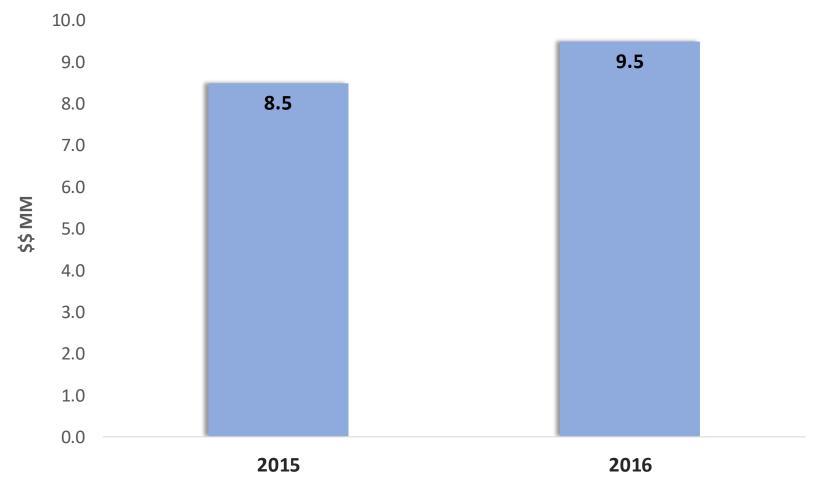


<sup>\*</sup>Based on completed mezzanine deals \$3MM and greater, with the target located in the U.S. or Canada. Includes select unitranche and senior secured financings with pricing or other features similar to mezzanine.



#### Median Mezzanine Investment: 2015 vs. 2016\*

#### Median Mezzanine Investment Size is Up Slightly

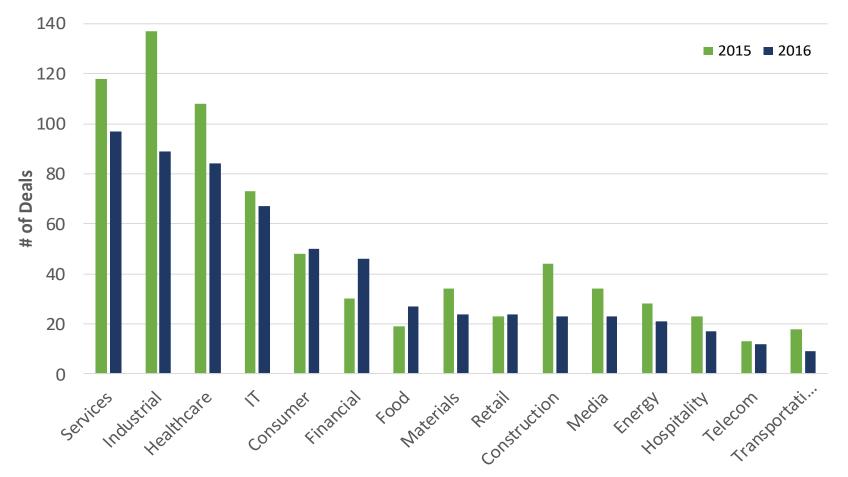


<sup>\*</sup>Based on completed mezzanine investments \$3MM and greater, with the target located in the U.S. or Canada.



## Mezzanine Activity by Industry: 2015 vs. 2016 \*

#### The Services Sector Saw The Greatest Activity in 2016

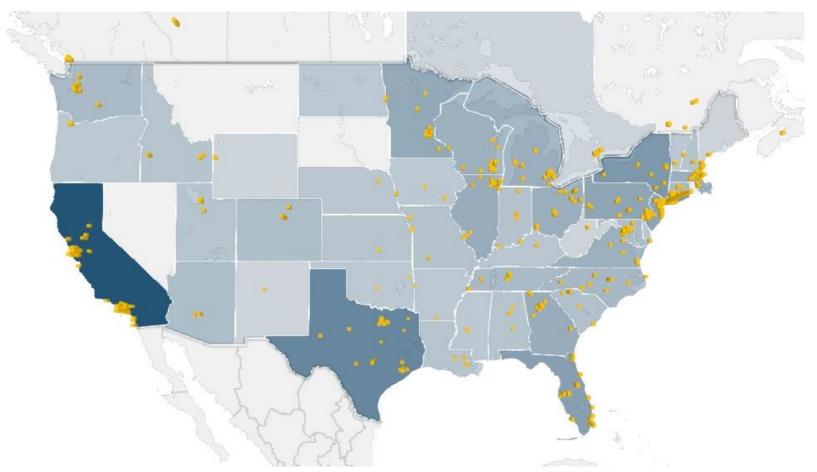


<sup>\*</sup>Based on completed mezzanine deals \$3MM and greater, with the target located in the U.S. or Canada. Includes select unitranche and senior secured financings with pricing or other features similar to mezzanine.



# **Mezzanine Investment: Target Location\***

#### California and Texas Had the Most Transactions in 2016

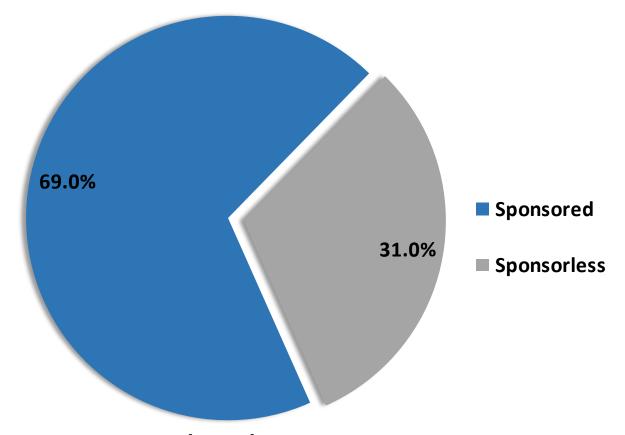


<sup>\*</sup>Based on completed mezzanine deals \$3MM and greater, with the target located in the U.S. or Canada. Includes select unitranche and senior secured financings with pricing or other features similar to mezzanine.



#### Mezzanine Activity: Sponsored vs. Sponsorless

#### Almost 70% of Mezz Transactions Involved a Sponsor in 2016



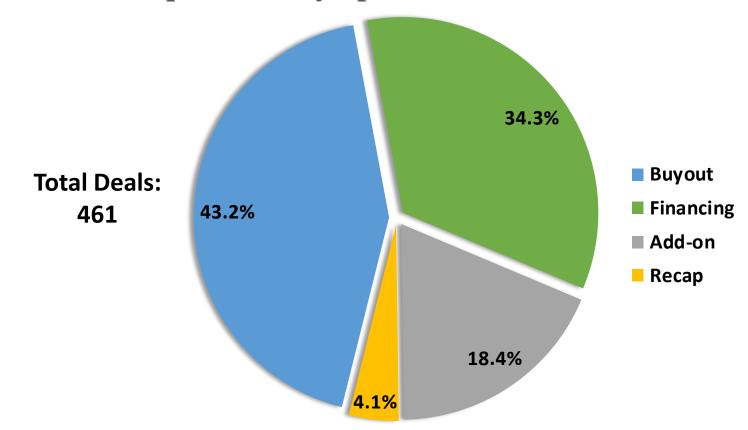
**Total Deals: 461** 

<sup>\*</sup>Based on completed mezzanine deals \$3MM and greater, with the target located in the U.S. or Canada. Includes select unitranche and senior secured financings with pricing or other features similar to mezzanine.



## **Mezzanine Activity: Deal Type**

# Over 40% of Mezz Investments in 2016 Supported New Platform Acquisitions by Sponsors

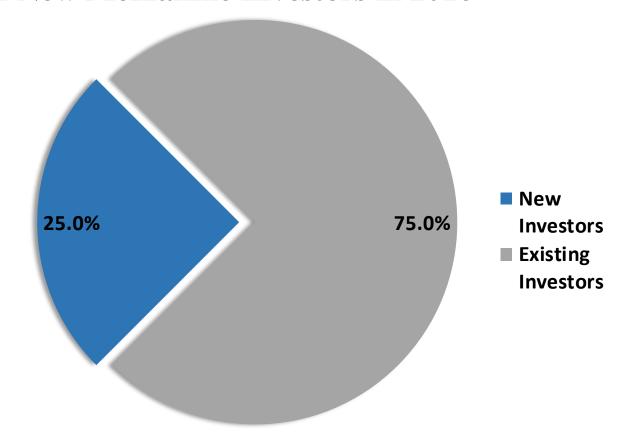


<sup>\*</sup>Based on completed mezzanine deals \$3MM and greater, with the target located in the U.S. or Canada. Includes select unitranche and senior secured financings with pricing or other features similar to mezzanine.



#### **Mezzanine Activity: New Investors**

#### There were 42 New Mezzanine Investors in 2016



**Total Investors: 168** 

<sup>\*</sup>Based on completed mezzanine deals \$3MM and greater, with the target located in the U.S. or Canada. Includes select unitranche and senior secured financings with pricing or other features similar to mezzanine.



#### 2016 Middle Market: Sponsor Breakdown

	# of	% of	Cumulative
Firm	Deals	Total	% of Total
Audax Group	9	0.6%	0.6%
ABRY Partners	9	0.6%	1.3%
Fonds De Solidarité FTQ	8	0.6%	1.8%
TA Associates	8	0.6%	2.4%
Caisse de Depot et Placement du Quebec	7	0.5%	2.9%
LLR Partners	7	0.5%	3.4%
TZP Group	7	0.5%	3.9%
Main Street Capital Corporation	6	0.4%	4.3%
Accel-KKR	6	0.4%	4.7%
Bregal Sagemount	6	0.4%	5.1%
Oaktree Capital Management	6	0.4%	5.5%
Platinum Equity	6	0.4%	6.0%
Providence Equity Partners	6	0.4%	6.4%
Riverside Company, The	6	0.4%	6.8%
Silversmith Capital Partners	6	0.4%	7.2%
Warburg Pincus	6	0.4%	7.6%
Tenex Capital Management	6	0.4%	8.1%
Thompson Street Capital Partners	6	0.4%	8.5%
Carlyle Group	6	0.4%	8.9%
Vista Equity Partners	6	0.4%	9.3%

		# of	% of	Cumulative
The	Rest of the Market	Deals	Total	% of Total
12	Firms completed 5 Deals	60	4%	13.5%
22	Firms completed 4 Deals	88	6%	19.7%
67	Firms completed 3 Deals	201	14%	33.8%
163	Firms completed 2 Deals	326	23%	56.6%
620	Firms completed 1 Deal	620	43%	100.0%

Of the 904 Sponsors active in 2016, **783 (87%)** completed only 1-2 transactions

<sup>\*</sup>Based on completed new PE platform transactions in 2016 between \$10-\$250 MM in transaction value.

<sup>\*\*</sup>Total exceeds actual number of deals closed in 2016 due to multiple sponsors on some transactions.



# **Sponsored Transactions With Mezzanine Breakdown**

#### 211 Sponsors Used Mezzanine Financing in 2016

	# of	% of	Cumulative
Firm	Deals	Total	% of Total
Audax Group	11	4.0%	4.0%
Clearview Capital	5	1.8%	5.8%
Sentinel Capital Partners	4	1.4%	7.2%
Shoreview Industries	4	1.4%	8.7%
Balance Point Capital	3	1.1%	9.7%
Generation Growth Capital	3	1.1%	10.8%
Guardian Capital Partners	3	1.1%	11.9%
Harvest Partners	3	1.1%	13.0%
Northern Pacific Group	3	1.1%	14.1%
O2 Investment Partners	3	1.1%	15.2%
Oakland Standard Co.	3	1.1%	16.2%
Revelstoke Capital Partners	3	1.1%	17.3%
Riverside Company, The	3	1.1%	18.4%
Southfield Capital Advisors	3	1.1%	19.5%
Tenex Capital Management	3	1.1%	20.6%
The Rest of the Market			
24 Firms completed 2 Deals	48	17.3%	37.9%
172 Firms completed 1 Deal	172	62.1%	100.0%

<sup>\*</sup>Based on completed PE transactions in 2016 that included mezzanine financing.

<sup>\*\*</sup>Total exceeds actual number of deals closed in 2016 due to multiple sponsors on some transactions.



#### 2016 Middle Market: Intermediary Breakdown

	# of	% of	Cumulative
Firm	Deals	Total	% of Total
Houlihan Lokey	82	3.0%	3.0%
Raymond James	68	2.5%	5.6%
Lincoln International	50	1.9%	7.4%
William Blair & Co.	42	1.6%	9.0%
Robert W. Baird	37	1.4%	10.4%
Sandler O'Neill & Partners	33	1.2%	11.6%
Piper Jaffray & Co.	31	1.2%	12.8%
Generational Equity	30	1.1%	13.9%
Harris Williams	29	1.1%	14.9%
Cascadia Capital	24	0.9%	15.8%
Wells Fargo Securities	23	0.9%	16.7%
RBC Capital Markets	22	0.8%	17.5%
Duff & Phelps Securities	21	0.8%	18.3%
Headwaters MB	21	0.8%	19.1%
Moelis & Co.	21	0.8%	19.9%
Evercore Partners	20	0.7%	20.6%
Jefferies & Co.	20	0.7%	21.3%
Stifel, Nicolaus & Co.	20	0.7%	22.1%

	# of	% of	Cumulative
The Rest of the Market	Deals	Total	% of Total
12 Firms completed 15-19 Deals	203	7.5%	29.6%
29 Firms completed 10-14 Deals	331	12.3%	41.9%
83 Firms completed 5-9 Deals	538	20.0%	61.9%
43 Firms completed 4 Deals	172	6.4%	68.3%
90 Firms completed 3 Deals	270	10.0%	78.4%
119 Firms completed 2 Deals	238	8.8%	87.2%
344 Firms completed 1 Deals	344	12.8%	100.0%

Of the 738 Sell-Side Advisors active in 2016, **553 (75%)** completed 3 or less transactions

<sup>\*</sup>Based on completed PE and M&A transactions in 2016 between \$10-\$250 MM in transaction value with intermediary identified.

<sup>\*\*</sup>Total exceeds actual number of deals closed in 2016 due to multiple intermediaries on some transactions.



# Mezzanine Placement Intermediary Breakdown\*

# 79 Intermediaries Completed At Least One Mezzanine Financing In 2014-2016

	# of	% of	Cumulative
Firm	Deals	Total	% of Total
Sandler O'Neill & Partners	10	9.7%	9.7%
Business Capital	4	3.9%	13.6%
Ambassador Financial Group	3	2.9%	16.5%
Deloitte Corporate Finance	3	2.9%	19.4%
Bluestone Capital Partners	2	1.9%	21.4%
Duff & Phelps Securities	2	1.9%	23.3%
Griffin Financial Group	2	1.9%	25.2%
Hovde Group	2	1.9%	27.2%
Lincoln International	2	1.9%	29.1%
Madison Park Group	2	1.9%	31.1%
Peakstone Group	2	1.9%	33.0%
SPP Capital Partners	2	1.9%	35.0%
The Rest of the Market			
67 Firms completed 1 Deal	67	65.0%	100.0%

<sup>\*</sup>Based on unsponsored mezzanine investments in 2014-2016 with intermediary identified.

<sup>\*\*</sup>Total exceeds actual number of deals closed in 2014-2016 due to multiple intermediaries on some transactions.



## PE Middle Market: Deal Origination

Market Coverage	Median	Max	Min	Top Quartile
All Intermediaries <sup>1</sup>	17.7%	59.7%	2.8%	25.5%
Boutique Intermediaries <sup>2</sup>	11.4%	51.4%	1.6%	16.7%
Most Active Intermediaries <sup>3</sup>	21.0%	63.7%	1.0%	30.5%
PE Firm Peer Groups				
Upper Middle Market	36.5%	47.1%	27.6%	43.7%
Generalist	17.2%	35.0%	9.7%	22.0%
Quasi-Generalist	17.7%	43.2%	3.1%	24.7%
Sector Focused	20.9%	59.7%	7.8%	30.0%
Lower Middle Market	8.5%	25.6%	2.8%	10.8%

<sup>\*</sup> As of June 2016, based on SPS' 110 clients that qualified for the annual Deal Origination Benchmark Report (DOBR).

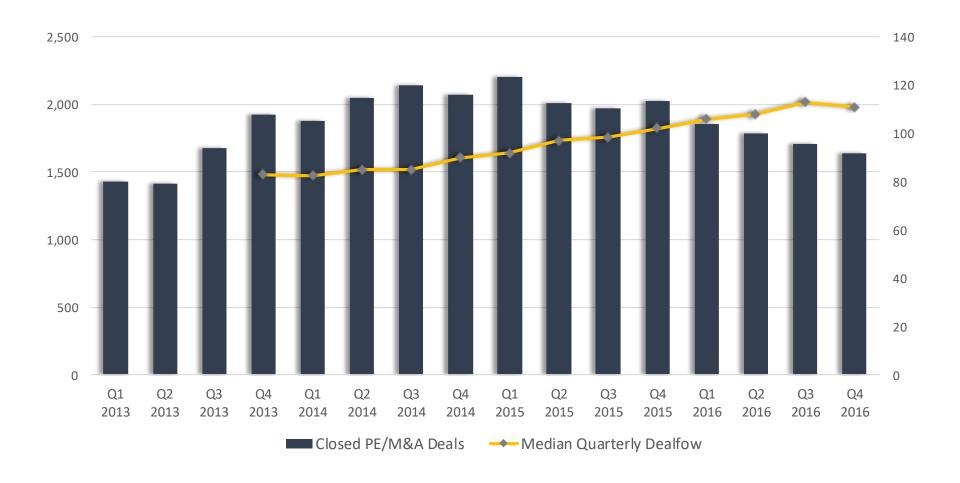
<sup>1)</sup> Percentage of completed PE transactions with a sell-side advisor in relevant size ranges and sectors reviewed by a PE firm.

<sup>2)</sup> Market coverage of transactions in a PE firm's target market represented by sell-side advisors closing only 1-2 deals per year to a PE firm.

<sup>3)</sup> Market coverage of transactions in a PE firm's target market represented by sell-side advisors closing 3 or more deals per year to a PE firm.



#### M&A Activity vs. Sponsor Deal Flow

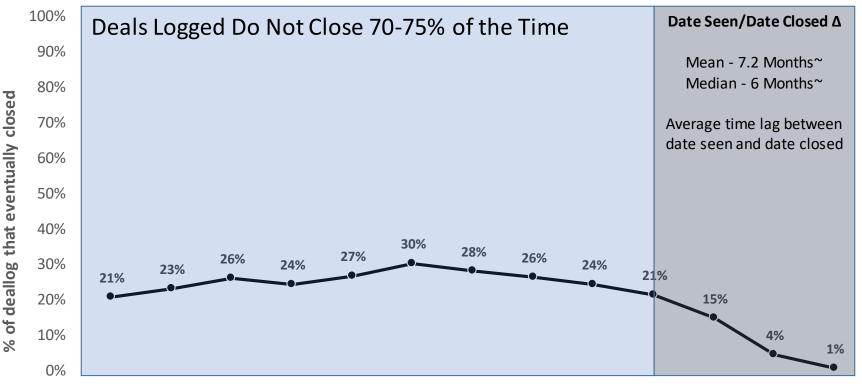


- 1) Deals closed in North America, \$10+ MM in transaction value, with a private equity or corporate investor.
- 2) Median deals seen per quarter by a PE firm for the trailing 4 quarter period.



# Percentage Of Deals Logged That Close Increasing

# **Key Takeaway: PE Deal Flow Increasing Due To Well-Run Processes Becoming Even More Efficient**



Q1 2013 Q2 2013 Q3 2013 Q4 2013 Q1 2014 Q2 2014 Q3 2014 Q4 2014 Q1 2015 Q2 2015 Q3 2015 Q4 2015 Q1 2016



## **Breaking Down Intermediaries By Sell-Side Process**

		Limited	Moderate	Broad	Total
	Boutique (1-3 Deals)*	695	283	320	1,298
Firms	% of Total	54%	22%	25%	
Firm	Mid-Tier (4-20 Deals)*	17	91	57	165
Category	% of Total	10%	55%	35%	
	Large (20+ Deals)*	0	17	12	29
	% of Total	0%	59%	41%	
	Total	712	391	389	1,492

<sup>\*</sup>Closed annually on average

#### **♦** Key Takeaways

- ✓ Over 50% of Boutique firms run Limited processes; great long-term play as some will grow and close more deals becoming Mid-Tier over time
- ✓ 65% of Mid-Tier firms run Moderate or Limited processes; great return on time invested in building relationships with serial deal flow
- ✓ While some assumptions are now called into question, others are confirmed:
  - Largest firms running the Broadest processes: Harris Williams, Duff & Phelps Securities, Lincoln International, Robert W. Baird, and William Blair & Co.



# **Presentation Materials Disclaimer and Usage**

Sutton Place Strategies ("SPS") analysis and reports have been prepared for informational and marketing purposes only and are not intended to be used as a complete source of information on any particular company or trend in the industry. SPS accepts no liability in contract, negligence or otherwise for any error or omission in the information, data, or analysis provided by SPS.

SPS does not make any representations, warranties or covenants of any kind, express or implied, and shall have no responsibility or liability for the business or other decisions based upon the use of SPS's reports or the results obtained from the use of information and reports provided by SPS, or the analysis or interpretation of content or data used in connection with, resulting from or derived from the use of information or reports provided by SPS.